

Members of the Primary Care Commissioning Committee are asked to:

- 1. Consider the content of the report and confirm that they are assured by JLEB's approval of the Estates Strategy.**

Background

The Joint Locality Executive Board (JLEB) considered and approved the final draft of the Estates Strategy at its meeting in August 2016. Relevant minute extracts and the full paper are reproduced below:

Extract from JLEB minutes 24 August 2016

JLEB/16/188 Agenda Item 7.2 Estates Strategy

RR presented the report, noting that the draft Estates Strategy was approved by JLEB in January 2016. RR thanked Steve Naylor for his work in finalising the strategy and asked JLEB for approval of the final version.

JR asked JLEB to note that, while savings are identified through the Estates Strategy, these will not meet the estates related savings required by the FRP in 2016/17 and that further rationalisation will be required.

AB noted that the title of the strategy could be misleading as it does not cover the whole of Northumberland's healthcare estate. RR to request additional information is added to the front page of the strategy to clarify this.

Decision: JLEB approved the Estates Strategy.

Actions:

JLEB/188/01: RR to request further information is added to the front page of the estates strategy to clarify that it does not cover the whole of Northumberland's healthcare estate. This action is now complete.



Joint Locality Executive Board

24 August 2016

Agenda Item: 7.2

Estates Strategy

Sponsor: Chief Finance Officer

Members of the Joint Locality Executive Board are asked to:

- 1. Consider and approve the CCG's primary and community estates strategy, in particular the workplan at section nine.**
- 2. Consider the financial impacts of the strategy outlined in section eight and provide proposals for further estate rationalisation designed to ensure the 2016/17 FRP target.**

Purpose

This report outlines the CCG's local primary and community estates strategy (Appendix 1) which has been produced in line with the Department of Health (DoH) framework and seeks the Joint Locality Executive Board's (JLEB) approval for implementation.

Background

In January 2016, following the DoH framework that required all CCGs to implement Local Estates Strategies, JLEB approved a draft version for Northumberland.

The DoH Framework outlined the need for all parts of the health service to work together in order to deliver the efficiencies required by the Five Year Forward View. Good quality estate planning was highlighted as a vital element of making the required changes, allowing the NHS to:

- Fully rationalise its estate.
- Maximise use of facilities.
- Deliver value for money, and
- Enhance patients' experiences.

It is vital that service and estates planning are integrated to ensure that the best estate is available to deliver the best healthcare services and make wise, well founded investment decisions. In this way, best use can be made of existing property, new estate can be developed to meet service needs and surplus estate can be sold.

The estates strategy supports the Northumberland Vanguard programme and the Northumberland, Tyne and Wear Sustainable Transformation Plan, which both explicitly recognise the need to rationalise estates. Work is therefore underway across partner organisations to ensure that the service benefits of shared facilities and the financial benefits of reducing the estate are realised.

Recommendation

JLEB are asked to approve the Local primary care and community estates strategy. In doing so JLEB should note that the savings attached to the strategy measures to be implemented are insufficient to meet the estate project Financial Recovery Plan target for 2016/17. JLEB are further asked to propose additional estate rationalisation measures designed to ensure that the in-year FRP target is met.

Appendix 1 – Local Estates Strategy

Meeting title	JLEB	Date 24 August 2016	
Report title	Estates Strategy	Agenda item 7.2	
Private agenda <input type="checkbox"/>	<i>If private, explain why this cannot be discussed in the public domain</i>		
Public agenda <input checked="" type="checkbox"/>			
Report author	Chief Finance Officer		
Sponsor	Chief Finance Officer		
NHS classification	Official-Sensitive: Commercial <input type="checkbox"/> Official-Sensitive: Personal <input type="checkbox"/>		
Purpose (tick one only)	Information only <input type="checkbox"/>	Development/ Discussion <input type="checkbox"/>	Decision/ Action <input checked="" type="checkbox"/>
Which of the CCG's Corporate objectives does this report link to?	<input checked="" type="checkbox"/> <i>Assure delivery of safety, quality and performance</i> <input checked="" type="checkbox"/> <i>Create joined up pathways across organisations to deliver seamless care</i> <input checked="" type="checkbox"/> <i>Deliver clinically led health services that are focused on the patient and based on evidence</i>		
FRP/QIPP	Supports FRP and STP delivery		
Northumberland CCG/external meetings this paper has been discussed at:	A draft of this strategy was considered and approved by JLEB in January 2016.		
Identified Risks	The financial impacts of the estates strategy will not fully meet the required estates savings outlined in the FRP for 2016/17. Therefore, further actions will be required to address this.		
Resource implications	Implementation of the estates strategy will lead to more efficient use of resources via a rationalised estate portfolio and deliver savings required as part of the CCG's financial recovery plan.		
Include details of any consultation/engagement with regard to the content of the report	The enclosed strategy has been developed by Projeco on behalf of the CCG, in consultation with the Chief Finance Officer.		
Equality impact assessment completed <input type="checkbox"/>	EIAs will be produced for individual rationalisation projects initiated as a result of implementation of the estates strategy.		

Quality impact assessment completed <input type="checkbox"/>	QIAs will be produced for individual rationalisation projects initiated as a result of implementation of the estates strategy.
Research	N/A
Legal implications	Legal considerations will be required for individual rationalisation projects relating to land ownership, lease arrangements and financial commitments.
Impact on carers	N/A
Sustainability implications	The estates strategy supports financial sustainability.
Checklist sign off	<p style="text-align: center;">  Sponsor _____ </p> <p style="text-align: center;"> Corporate Affairs Manager _____  </p>