

Governing Body
15 April 2015
Agenda Item: 8
Primary and Acute Care System
Sponsor: Julie Ross

Members of the Governing Body are asked to:

- 1. Note the content of the successful Northumberland Primary and Acute Care System (PACS) vanguard bid**
- 2. Note the stages of transformation required and the governance and leadership approach to managing the PACS**

Introduction

In January the NHS invited individual organisations and partnerships, including those with the voluntary sector to apply to become 'vanguard' sites for the New Care Models Programme, one of the first steps towards delivering the Five Year Forward View and supporting improvement and integration of services.

More than 260 individual organisations and health and social care partnerships expressed an interest in developing a model in one of the areas of care, with the aim of transforming how care is delivered locally. Each vanguard site will take a lead on the development new care models which will act as the blue prints for the NHS moving forward and the inspiration to the rest of the health and care system. Twenty nine were successful, of which eight were PACS. The successful PACS sites are:

1. Wirral University Teaching Hospital NHS Foundation Trust
2. Mansfield and Ashfield and Newark and Sherwood CCGs
3. Yeovil Hospital
4. Northumbria Healthcare NHS Trust
5. Salford Together
6. Lancashire North
7. Hampshire and Farnham CCG
8. Harrogate and Rural District CCG
9. Isle of Wight

From March 2015, the national NHS and the New Care Models team will work with local vanguard sites to develop dedicated support packages, and help in overcoming barriers and building capability to enable and accelerate change in ways that can be replicated elsewhere. The programme will be backed by a £200 million Transformation Fund.

The Northumberland PACS model

The vision is to *"create a PACS and an accountable care organisation by 2017 that delivers Northumberland's five year system ambition of empowering our communities to live long and*



healthy lives at home".

We will know we are successful because our population will have:

- Significantly increased healthy life expectancy
- Reduced levels of health inequalities, parity of esteem, potential years of life lost, variation in outcomes
- Increased levels of re-ablement and independence
- Full engagement and empowerment
- Increased proportion of funding spent on prevention and early intervention
- A long-term sustainable financial system.

The participating members of the PACS include all the members of the Integration Board, with plans to work alongside the community, voluntary and independent sector:

Northumbria
Healthcare
NHS Foundation Trust



NHS
Northumberland
Clinical Commissioning Group

The Newcastle upon Tyne Hospitals
NHS Foundation Trust



North East Ambulance Service
NHS Foundation Trust



healthwatch
Northumberland



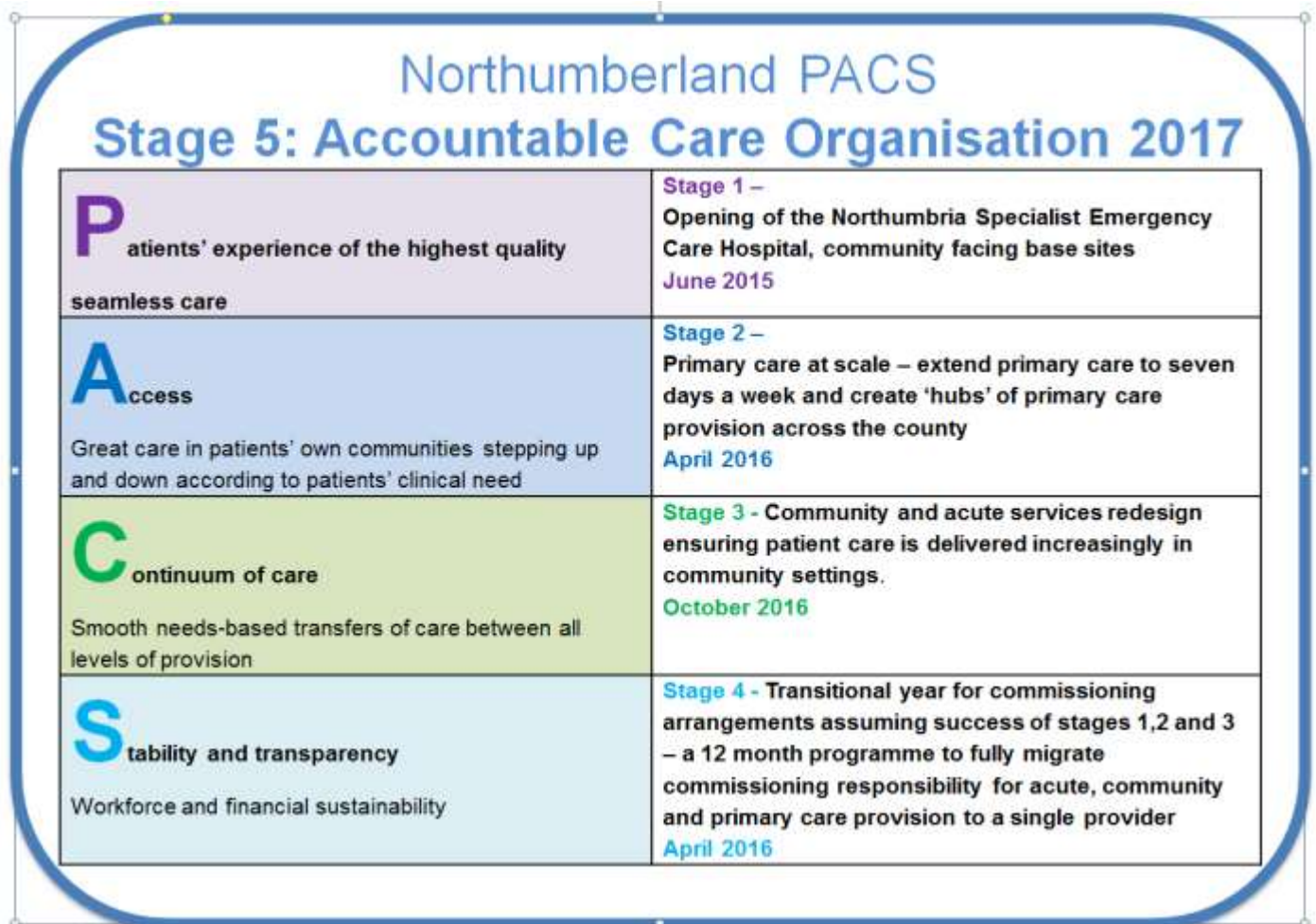
Northumberland, Tyne and Wear
NHS Foundation Trust



NORTHUMBERLAND
Northumberland County Council



Stages of the PACS model: note that stages four and five are completely dependent on the successful implementation of stages one to three.



Support and Freedoms

The Northumberland system is interested in exploring the following support and freedoms:

- the infrastructure to support rapid implementation and the sharing of learning on a national basis
- the space to try innovative methods of commissioning and service delivery – supporting changes to historical structural barriers
- the removal of barriers related to funding, contracting and information governance; and the space to generate and test new solutions
- exploration of joint ventures and other legal entities
- workforce development and recruitment
- legal advice that meets local needs
- some international learning
- IT support – to provide the required, sustainable information links required across the health and care system. A focus of this IT support would be to enable appropriate sharing of information to



- support new models and pathways and test telehealth fully, and at scale.
- support on required cultural and behavioural changes to achieve full integration.

Governance and Leadership of the PACS

The PACS programme board will report to the Integration Board and Health and Wellbeing Board. Alistair Blair and Jim Mackey will lead the PACS work programme and will be supported by clinical and managerial leadership from the CCG and Northumbria Healthcare NHS Foundation Trust.

In terms of financial support, business cases will be submitted by 30 April 2015, focused on the priorities of primary care transformation, seven day working and informaiton technology.

Attachments

Appendix 1: Successful PACS Bid

Appendix 2: Abstract required to support the bid.

